- Governors
 - Chief executive
 - Political & ceremonial head
 - All states directly elect
 - Hold considerable power
 - Most important = veto
 - Another = appointment of vacancy US Senate seat
 - State of the State
 - Duties & Responsibilities
 - Wears many hats
 - Developing/Making Public Policy
 - Policy =
 - Marshaling Legislative Action
 - Achieve goals thru legislative process
 - Partisanship

- Personality
- Elections
- "Pork"
- Administering the Executive Branch
 - Chief executive
 - Like cheerleader
 - Separation-of-power & checks-&-balances
 - Ex. CEO
- Master of Ceremonies
- Coordinating Intergovernmental Relations
 - Govs = point-men
 - Fed-to-state
 - State -to-state
 - State-to-local

- National Governors Association
- Promoting Economic Development
 - Recruit businesses
 - Increase tourism
 - Travel abroad
- Leading Political Party
 - Highest ranking member of state party
- MA Executive & Constitutional Officers
 - Gov = represents executive power
 - Only exercises some of its rights
 - MA Constitution =14 constitutional officers:
 - Gov & Lt Gov
 - Secretary & Treasurer
 - Attorney General
 - Gov's Council

- Auditor
- Changes
- Term begins
- Governor
 - "Supreme executive magistrate"
 - Title = "His Excellency"
 - Qualifications
 - Most authority from Constitution
 - Powers =
 - Power to reorganize gov't structure
 - Cabinet system
 - Today = 8 positions
 - Authority to appoint
 - Today = over 500 boards/commissions
 - Heads of major agencies/departments

Can't exercise effective oversight

- Line of succession
- Lt. Governor
 - Created by King
 - Primary purpose
 - Elected w/ Gov
 - Title = "His Honor"
 - Acting Governor
 - Member of Council
- Governor's Council
 - 8 plus Lt Gov
 - Elections
 - Major function = check on Gov
 - Must give consent to:

- Secretary of Commonwealth
 - Keeps records
 - Elected
- Attorney General
 - Chief legal officer
 - Elected
 - May provide legal advice
 - AG's certification
- Treasurer & Receiver-General
 - Custodian of all state funds
 - Elected
- Auditor
 - Oversee use of all gov't funds
 - Elected